PBMARES, LLP 4801 COURTHOUSE ST., SUITE 128 WILLIAMSBURG, VA 23188

THE WILLIAM & MARY ALUMNI ASSOCIATION P.O. BOX 2100 WILLIAMSBURG, VA 23187

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CLIENT'S COPY



January 20, 2023

The William & Mary Alumni Association P.O. Box 2100 Williamsburg, VA 23187

The William & Mary Alumni Association:

Enclosed are the organization's 2021 Exempt Organization returns and 2022 estimated tax payments information.

Specific filing instructions are as follows. Please note, we must receive your signed e-file forms before we can transmit your return(s).

FORM 990 RETURN:

Please sign and mail on or before May 15, 2023.

Mail to:

Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027

FORM 990-T RETURN:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-TE to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS.

Form 990-T has an overpayment of \$9,560. The entire overpayment has been applied to the estimated tax payments.

No amount is due on Form 990-T.

ESTIMATED TAX PAYMENTS FOR FORM 990-T:

For your reference we have listed all estimated tax payments and their original due dates below.

Installment No. 1 by 10/17/22 No payment required

Installment No. 3 by 03/15/23 \$4,780

Installment No. 4 by 06/15/23 \$4,780

Payments should be made using the Electronic Federal Tax Payment System (EFTPS). Taxpayers can make deposits online at www.eftps.gov or by calling EFTPS Customer Service at 1-800-555-4477. For deposits made by EFTPS to be on time, the organization must initiate the transaction during business hours at least 1 business day before the date the deposit is due. The deposits must be made by the 15th day of the month in which the return is due. If you are using ACH Credit or Same-Day Fedwire methods, please check with the appropriate financial institution for the deadline to ensure timely transmission of funds.

VIRGINIA FORM 500 RETURN:

The Virginia Form 500 should be mailed on or before June 15, 2023 to:

Virginia Dept. of Taxation P.O. Box 1500 Richmond, VA 23218-1500

The return should be signed and dated by the authorized individual(s).

No payment is required.

Your overpayment in the amount of \$2,646 has been applied to your Virginia estimated tax.

VIRGINIA ESTIMATED TAX INSTALLMENTS:

The Estimated Income tax due dates and required payments are as follows:

Installment no. 1 by 10/17/22...... \$789

Installment no. 2 by 12/15/22...... \$791

Installment no. 3 by 03/15/23...... \$791

Installment no. 4 by 06/15/23...... \$791

Refer to the Virginia Department of Taxation website for payment information.

https://www.tax.virginia.gov/payments

Copies of all the returns are enclosed for your files. We suggest that you retain these copies indefinitely.

Sincerely,

PBMares, LLP

PBMares, LLP

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

June 30, 2022

Prepare	ed F	or:

The William & Mary Alumni Association P.O. Box 2100 Williamsburg, VA 23187

Prepared By:

PBMares, LLP 4801 Courthouse St., Suite 128 Williamsburg, VA 23188

Amount Due or Refund:

Not applicable

Make Check Payable To:

Not applicable

Mail Tax Return and Check (if applicable) To:

Not applicable

Return Must be Mailed On or Before:

Not applicable

Special Instructions:

This copy of the return is provided ONLY for Public Disclosure purposes. Any confidential information regarding large donors has been removed.

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING

June 30, 2022

Prepared For:

The William & Mary Alumni Association P.O. Box 2100 Williamsburg, VA 23187

Prepared By:

PBMares, LLP 4801 Courthouse St., Suite 128 Williamsburg, VA 23188

Amount Due or Refund:

Overpayment of \$9,560. The entire overpayment has been applied to the estimated tax payments.

Make Check Payable To:

No amount is due.

Mail Tax Return and Check (if applicable) To:

Not applicable

Return Must be Mailed On or Before:

Not applicable

Special Instructions:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-TE to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS

2022 ESTIMATED TAX FILING INSTRUCTIONS

FORM 990-W

FOR THE YEAR ENDING

June 30, 2023

Prepared For:

The William & Mary Alumni Association P.O. Box 2100 Williamsburg, VA 23187

Prepared By:

PBMares, LLP 4801 Courthouse St., Suite 128 Williamsburg, VA 23188

Amount of Tax:

Total Estimated Tax	\$ 19,120
Less credit from prior year	\$ 9,560
Less amt already paid on 2022 Estimate	\$ 0
Balance Due	\$ 9,560

Payable in full or in installments as follows:

Voucher	Amount		Due Date
No 1	\$	0	
No 2	\$	0	
No 3	\$	4,780	March 15, 2023
No 4	\$	4,780	June 15, 2023

Make Check Payable To:

Payments should be made using the Electronic Federal Tax Payment System (EFTPS).

Mail Voucher and Check (if applicable) To:

Not applicable

Special Instructions:

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print 54-6054289 THE WILLIAM & MARY ALUMNI ASSOCIATION File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your C/O PBMARES - 434 MCLAWS CIR, # 201 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions WILLIAMSBURG, VA 23185 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) ELIZABETH VINING The books are in the care of ▶ P.O. BOX 2100 - WILLIAMSBURG, VA 23187 Telephone No. ▶ (757) 221-1201 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or ightharpoonup X tax year beginning JUL 1, 2021 $\underline{\hspace{0.5cm}}$, and ending $\underline{\hspace{0.5cm}}$ JUN $\hspace{0.5cm}$ 30 , $\hspace{0.5cm}$ 2022 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

123841 01-12-22

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For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public

Department of the Treasury Inspection ➤ Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2021 calendar year, or tax year beginning JUL 1, 2021 and ending JUN 30, B Check if applicable D Employer identification number C Name of organization Address change THE WILLIAM & MARY ALUMNI ASSOCIATION Name change 54-6054289 Doing business as Initial Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ (757) 221-1907 P.O. BOX 2100 1,991 City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return WILLIAMSBURG, VA 23187 H(a) Is this a group return Applica-Yes X No F Name and address of principal officer: MATTHEW BRANDON for subordinates? pending SAME AS C ABOVE H(b) Are all subordinates included? Yes I Tax-exempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or If "No." attach a list. See instructions H(c) Group exemption number J Website: ► WWW.WMALUMNI.COM L Year of formation: 1923 M State of legal domicile: VA K Form of organization: X Corporation Association Other > Part I Summary Briefly describe the organization's mission or most significant activities: TO SUPPORT WILLIAM & MARY AND Activities & Governance ITS ALUMNI THROUGH ENGAGEMENT ACTIVITIES AND SERVICES if the organization discontinued its operations or disposed of more than 25% of its net assets. 24 Number of voting members of the governing body (Part VI, line 1a) 24 Number of independent voting members of the governing body (Part VI, line 1b) 4 0 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 5 160 6 Total number of volunteers (estimate if necessary) 6 102,454. 7a 7 a Total unrelated business revenue from Part VIII, column (C), line 12 90,985. b Net unrelated business taxable income from Form 990-T, Part I, line 11 **Current Year** Prior Year 471,081. 350,228. Contributions and grants (Part VIII, line 1h) Revenue 313,554. Program service revenue (Part VIII, line 2g) 52,698. 615,341. 924,546. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 258,093. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 41,857. 1,967,274. 1,060,124. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 47,000. 48,997. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) 0. 0. 0. 21,512. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. 0. b Total fundraising expenses (Part IX, column (D), line 25) 323,921. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 1,384,852. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 392,433. 1,433,849. 667,691. 533,425. Revenue less expenses. Subtract line 18 from line 12 50 Beginning of Current Year End of Year 17,614,016. 19,933,572. 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 125,671. 135,807. 19,807,901. 17,478,209. 22 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 1 tolle 13me Signature of officer Sign MATTHEW BRANDON, CEO Here Type or print name and title Date PTIN Preparer's signature Check X Print/Type preparer's name EDWARD T. YODER, CPA 01/20/23 self-employed P00239134 EDWARD T. YODER, CPA Paid Firm's name PBMARES, LLP Preparer Firm's EIN $\searrow 54 - 0737372$ Firm's address 4801 COURTHOUSE ST., SUITE 128 Use Only WILLIAMSBURG, VA 23188 Phone no. 757-229-7180 May the IRS discuss this return with the preparer shown above? See instructions X Yes

Page 2

Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE MISSION OF THE ALUMNI ASSOCIATION IS TO CULTIVATE A VIBRANT AND
	INCLUSIVE ALUMNI COMMUNITY COMMITTED TO DEEPENING CONNECTIONS WITH
	EACH OTHER AND WILLIAM & MARY FOR ALL TIME COMING.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$1,128,044. including grants of \$) (Revenue \$395,995.)
	SIGNATURE EVENTS - WHICH BRINGS FELLOW ALUMNI BACK TOGETHER WITH THEIR
	ALMA MATER IN FAMILIAR AND NEW SPACES TO RECONNECT, GENERATE IMPACT AND
	CELEBRATE EACH OTHER. ALUMNI ADMISSION AND LEGACY OUTREACH SPOUSES,
	PARENTS, CHILDREN AND SIBLINGS SHARE A COMMON IDENTITY THROUGH THE
	TRIBE AND THE ALUMNI ASSOCIATION WORKS TO FOSTER THESE CONNECTIONS AND
	HONOR THE POWER OF LEGACY NETWORKS.
4b	(Code:) (Expenses \$125, 252. including grants of \$) (Revenue \$)
	AWARDS AND HONORS - ACTIVELY RECOGNIZING OUTSTANDING AND DEDICATED
	ALUMNI, FACULTY, COACHES AND STUDENTS THROUGH ROBUST AWARDS PROGRAMS
	THAT RECOGNIZE THE BEST OF THE BEST IN PERPETUITY.
4c	(Code:) (Expenses \$ 46,949. including grants of \$ 46,949.) (Revenue \$)
	ORDER OF THE WHITE JACKET - PROVIDED 14 ANNUAL SCHOLARSHIPS FOR
	STUDENTS AT THE UNIVERSITY WORKING IN THE FOOD SERVICE INDUSTRY. THESE
	SCHOLARSHIPS ARE FUNDED THROUGH A SPECIAL ENDOWMENT.
4d	
	(Expenses \$ 2,048 • including grants of \$ 2,048 •) (Revenue \$)
<u>4e</u>	
	Form 990 (2021)

THE WILLIAM & MARY ALUMNI ASSOCIATION

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		v	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	Х	
	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	12a	- 72	_
b	•	12b		v
13	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Pid the second of the projection of the second of the seco	14a		X
b		144		
J	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	

Form 990 (2021) THE WILLIAM & MARY ALUMNI ASSOCIATION

Part IV Checklist of Required Schedules (continued)

	1 (05)			T
00	Did the executation report more than \$5,000 of grants or other assistance to aview democtic individuals on		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	22	х	
23	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current		- 25	
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			l
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			3,7
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	0.7		X
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
•	instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а	"Yes," complete Schedule L, Part IV	28a		x
h	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>			
•	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			177
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	256		
36	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	35b		
30		36		x
37	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	50		
0,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	<u> </u>		
	Note: All Form 990 filers are required to complete Schedule O	38	х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	<u> </u>

132004 12-09-21

Form **990** (2021)

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			٦,
	to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	_		- V
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h o	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	0		
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			77
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	. -		.
	excess parachute payment(s) during the year?	15		X
40	If "Yes," see the instructions and file Form 4720, Schedule N.	40		v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
47	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any	47		
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

THE WILLIAM & MARY ALUMNI ASSOCIATION 54-6054289 Form 990 (2021) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 24 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 24 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? Х 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed AL, AK, AZ, AR, CA, CT, DC, GA, HI, VA, WA, WV Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request ___ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records ELIZABETH VINING - (757) 221-1201

L LIST OF STATE

132006 12-09-21

SEE SCHEDULE O FOR FULL LIST OF STATES

P.O. BOX 2100, WILLIAMSBURG, VA

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

(A)	(B)	, ga		((C)			(D)	(E)	(F)
Name and title	Average		not c		more	than o		Reportable	Reportable	Estimated
	hours per week					s both r/trus		compensation from	compensation from related	amount of other
	(list any	ctor						the	organizations	compensation
	hours for	Individual trustee or director	_ a			ted		organization	(W-2/1099-MISC/	from the
	related	istee c	truste		a)	pensa		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ual tr.	ional		ploye	t com		1099-NEC)		and related organizations
	line)	ndivid	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			Organizations
(1) MARILYN W. MIDYETTE	40.00	=	=	0		Τ ω	ш			
CEO	20.00			х				0.	198,973.	31,909.
(2) JOHN S. KANE	35.00								,	,
MANAGING DIRECTOR FOR OPERATIONS	16.00					X		0.	138,004.	13,082.
(3) ANNA DINWIDDIE HATFIELD	6.00									
PRESIDENT	0.00	Х		Х				0.	0.	0.
(4) CARLA S. MORELAND	1.00									
IMMEDIATE PAST PRESIDENT	0.00	Х		X				0.	0.	0.
(5) JANET MCNULTY OSBORN	2.00									
VICE PRESIDENT	0.00	Х		Х				0.	0.	0.
(6) DAVID T. SCOTT	2.00								_	_
SECRETARY	0.00	Х		Х				0.	0.	0.
(7) JOHN COLE SCOTT	2.00									
TREASURER	0.00	Х		Х				0.	0.	0.
(8) JAMES H. AMBROSE	1.00									
MEMBER	0.00	Х	_					0.	0.	0.
(9) JEAN MARIE BENTLEY	1.00									
MEMBER	0.00	Х	_					0.	0.	0.
(10) D. BRUCE CHRISTIAN MEMBER	1.00	Х						0.	0.	_
(11) GAIL BORGATTI CROALL	1.00	Λ	\vdash					0.	0.	0.
MEMBER	0.00	Х						0.	0.	0.
(12) GEORGE E. CRUSER	1.00	Λ						0.	0.	0.
MEMBER	0.00	Х						0.	0.	0.
(13) JEAN BERGER ESTES	1.00	25						•	•	•
MEMBER	0.00	х						0.	0.	0.
(14) BRIAN JOSEPH FOCARINO	1.00								0.1	
MEMBER	0.00	Х						0.	0.	0.
(15) WILLIS HAYES GEE, JR.	1.00									
MEMBER	0.00	Х						0.	0.	0.
(16) ALICE GRACE GIVENS	1.00									
MEMBER	0.00	Х	L	L	L			0.	0.	0.
(17) GLENMORE HINES HARDING	1.00									
MEMBER	0.00	Х						0.	0.	0.

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Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	d Hig	ghes	t C	ompensated Employee	es (continued)			
(A) Name and title	(B) Average hours per	(do box	not c	Pos heck ss pe	C) sition more rson i	1 than (one n an	(D) Reportable compensation	(E) Reportable compensation	1	(F) stimate mount	
	week (list any hours for related organizations below line)	tee or director	Institutional trustee	Officer Officer	Key employee	Highest compensated sn.ty.vd.employee	Ĺ	from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	or	other npensa from the ganizat nd relate ganization	e tion ted
(18) MICHAEL S. HOAK MEMBER	1.00	х						0.	0 .			0.
(19) SCOTT KELSEY MEMBER	1.00	х						0.	0 .			0.
(20) TINA REYNOLDS KENNY MEMBER	1.00	х						0.	0 .			0.
(21) BARBARA J. MARCHBANK MEMBER	1.00	Х						0.	0 .	,		0.
(22) NATASHA T. MOULTON-LEVY MEMBER	1.00	Х						0.	0 .	,		0.
(23) TODD W. NORRIS MEMBER	1.00	х						0.	0 .	,		0.
(24) FRED W. PALMORE III MEMBER	1.00	х						0.	0 .	,		0.
(25) HODAN C. SEAGER MEMBER	1.00	х						0.	0 .			0.
(26) UMESH KUMAR TRIKHA MEMBER	1.00	х						0.	0 .			0.
1b Subtotal c Total from continuation sheets to Part VI							>	0.	336,977		4,9	0.
d Total (add lines 1b and 1c) Total number of individuals (including but no						 e) wh	o re	0 . eceived more than \$100,	336,977 and 000 of reportable	. 4	4,9	
compensation from the organization											Yes	0 N o
3 Did the organization list any former officer,											103	Х
line 1a? If "Yes," complete Schedule J for so 4 For any individual listed on line 1a, is the su										3		
and related organizations greater than \$150Did any person listed on line 1a receive or a										4	X	
rendered to the organization? If "Yes," com Section B. Independent Contractors	plete Schedule	e J f	or su	ıch ,	pers	on				5		X
Complete this table for your five highest countries the organization. Report compensation for the organization.	•	-							· · · · · · · · · · · · · · · · · · ·	ation fi	om	
(A) Name and business	•		ONE					(B) Description of s			C) ensatio	n

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Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

Form 990 (2021) THE WIL
Part VIII Statement of Revenue

		Check if Schedule O contains a response	or note to anv lin	e in this Part VIII			
		·	,	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
Sυ	1 9	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues 1b					
S S		Fundraising events 1c					
fts,		I Related organizations 1d					
ية إق							
ons,		* ` / 					
utic	T	All other contributions, gifts, grants, and	/71 NQ1				
ĕ		similar amounts not included above 1f	471,081.				
ont	_	Noncash contributions included in lines 1a-1f		171 NO1			
O g	n	Total. Add lines 1a-1f		471,081.			
		ALIMOIT DROODAM DEVENUE	Business Code	212 554	212 554		
<u>c</u> e		ALUMNI PROGRAM REVENUE	611710	313,554.	313,554.		
Program Service Revenue	b						
ı S.	C	:					
ran 3ev	C						
og F	e						
Ē		All other program service revenue					
	g	Total. Add lines 2a-2f		313,554.			
	3	Investment income (including dividends, intere					
		other similar amounts)		848,268.			848,268.
	4	Income from investment of tax-exempt bond p	roceeds				
	5	Royalties		39,427.			39,427.
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a 15,548.					
		Less: rental expenses 6b 149.					
	c	Rental income or (loss) 6c 15,399.					
	c	Net rental income or (loss)		15,399.			15,399.
	7 a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a 76,278.					
	b	Less: cost or other basis					
ē		and sales expenses 7b					
her Revenue	c	Gain or (loss) 7c 76,278.					
3e		Net gain or (loss)		76,278.			76,278.
e		Gross income from fundraising events (not		·			·
퉏		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18					
	b	Less: direct expenses 8b					
		Net income or (loss) from fundraising events	•				
		Gross income from gaming activities. See					
	•	Part IV, line 19 9a					
	h	Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
		Gross sales of inventory, less returns					
	10 6		106,704.				
	h		24,574.				
		Net income or (loss) from sales of inventory		82,130.	82,130.		
		The modifie of hossy from sales of inventory	Business Code	22,230.	52,150.		
sn	11 -	TRAVEL PROGRAM	561520	102,454.		102,454.	
Jeo Teo		TAX REFUND	561520	18,372.		202,333.	18,372.
Miscellaneous Revenue		OTHER REVENUE	611710	311.	311.		10,312
Sce Be		I All other revenue	011/10	711.	711•		
Ξ			>	121,137.			
	12	Total. Add lines 11a-11d Total revenue. See instructions		1,967,274.	395,995.	102 454	997,744.
	14	I ULAI I CYCIIUC. OCC III SU ULUUII S		<u> -, </u>			, , , , , , , , , , , , , , , , , , ,

Secti	ion 501(c)(3) and 501(c)(4) organizations must compl	ete all columns. All othe	r organizations must com	nplete column (A).	
	Check if Schedule O contains a respons	se or note to any line in t	this Part IX		X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,048.	2,048.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	46,949.	46,949.		
3	Grants and other assistance to foreign	- ,	.,		
	organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal	20 200		20 200	
С	5	30,308.		30,308.	
d	7 3				
e f	Professional fundraising services. See Part IV, line 17 Investment management fees	43,438.	35,685.	7,753.	
g		. ,	,	,	
3	column (A), amount, list line 11g expenses on Sch O.)	154,249.	133,653.	20,596.	
12	Advertising and promotion	1,726.	1,726.		
13	Office expenses	126,646.	107,673.	5,167.	13,806.
14	Information technology				
15	Royalties				
16	Occupancy	205.	205.		
17	Travel	17,995.	17,995.		
18	Payments of travel or entertainment expenses				
19	for any federal, state, or local public officials Conferences, conventions, and meetings	42,034.	42,034.		
20	Interest	12,004.	12,054		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	15,425.	15,425.		
23	Insurance	26,256.	20,862.	5,394.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	ALIMNIT TOUDNEY EXPENCE	373.	373.		
b	ALUMNI EVENT EXPENSE	758,681.	729,181.	29,500.	
c	SERVICE EXPENSES	65,419.	46,387.	11,531.	7,501.
d	AWARDS	56,839.	56,839.	,	•
е	All other expenses	45,258.	45,258.		
25	Total functional expenses. Add lines 1 through 24e	1,433,849.	1,302,293.	110,249.	21,307.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				000

Form **990** (2021)

Form 990 (2021)
Part X | Balance Sheet

Pai	rt X	Balance Sheet					
		Check if Schedule O contains a response or n	ote to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			538,912.	1	411,448.
	2	Savings and temporary cash investments			282,053.	2	282,251.
	3	Pledges and grants receivable, net			93,582.	3	37,206.
	4	Accounts receivable, net	28,008.	4	58,671.		
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub					
		controlled entity or family member of any of th		5			
	6	Loans and other receivables from other disqua	alified per	rsons (as defined			
		under section 4958(f)(1)), and persons describ	ed in sec	tion 4958(c)(3)(B)		6	
ξ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use	24,322.	8	21,482.		
ğ	9	B			11,610.	9	8,700.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	. 10a	763,650.			
	b	Less: accumulated depreciation	. 10b	670,700.	108,375.		92,950.
	11	Investments - publicly traded securities			12,462,235.	11	10,623,405.
	12	Investments - other securities. See Part IV, line	11		6,384,475.	12	6,077,903.
	13	Investments - program-related. See Part IV, line	e 11	L		13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must ed			19,933,572.	16	17,614,016.
	17	Accounts payable and accrued expenses			73,031.	17	79,461.
	18	Grants payable			25 522	18	10 710
	19	Deferred revenue			35,539.	19	40,710.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
es	22	Loans and other payables to any current or for					
Liabilities		trustee, key employee, creator or founder, sub					
jab		controlled entity or family member of any of th				22	
_	23	Secured mortgages and notes payable to unre		· · · · · · · · · · · · · · · · · · ·		23	
	24	Unsecured notes and loans payable to unrelat				24	
	25	Other liabilities (including federal income tax, p	-				
		parties, and other liabilities not included on lin	•	· ·	17 101		15 626
		of Schedule D			17,101. 125,671.		15,636.
	26	Total liabilities. Add lines 17 through 25			123,071.	26	135,807.
ý		Organizations that follow FASB ASC 958, cl	neck ner	e P 🛕			
nce	0.7	and complete lines 27, 28, 32, and 33.			14,392,295.	27	12,291,554.
ala	27	Net assets without donor restrictions			5,415,606.	28	5,186,655.
g B	28	Net assets with donor restrictions Organizations that do not follow FASB ASC			3,413,000.	20	3,100,033.
Ē		and complete lines 29 through 33.	956, CH	ck liefe			
ō	20		lo			29	
Net Assets or Fund Balances	29	Capital stock or trust principal, or current fund Paid-in or capital surplus, or land, building, or			30		
\ss(30	Retained earnings, endowment, accumulated				31	
et/	31				19,807,901.	32	17,478,209.
Ž	32	Total net assets or fund balances Total liabilities and net assets/fund balances			19,933,572.	33	17,614,016.
	33	TOTAL HADIILIES AND HEL ASSETS/TUND DAIANCES		L	10,000,014.	აა	T7,014,010.

Form **990** (2021)

га	Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u>	<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	<u> </u>	<u>967</u>	, 2	<u>74.</u>
2						49.
3						25.
4	4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4					01.
5	5 Net unrealized gains (losses) on investments				, 0	<u> 18.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8		64	, 9	01.
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	17,	<u>478</u>	, 2	<u>09.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>				X
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.					
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?					X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				1
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audi	t			
	Act and OMB Circular A-133?		L	За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		t			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		
			F	orm S	990	(2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number Name of the organization THE WILLIAM & MARY ALUMNI ASSOCIATION 54-6054289 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support	,,	·	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and	, ,	, ,	, ,	` ,	, ,	, ,
	membership fees received. (Do not						
	include any "unusual grants.")	1723082.	1564828.	514,583.	350,228.	471,081.	4623802.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge	1502000	1564000	F14 F02	250 000	451 001	4602000
	Total. Add lines 1 through 3	1723082.	1564828.	514,583.	350,228.	471,081.	4623802.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						460000
	Public support. Subtract line 5 from line 4.						4623802.
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	1723082.	1564828.	514,583.	350,228.	471,081.	4623802.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	606 007	600 000	E22 612	420 200	002 242	2051171
_	and income from similar sources	686,927.	689,080.	533,613.	438,308.	903,243.	3251171.
9	Net income from unrelated business						
	activities, whether or not the	E7 161	81,922.	83,673.	9,544.	91,985.	224 205
40	business is regularly carried on	57,161.	01,922.	03,073.	3,344.	91,900.	324,285.
10	Other income. Do not include gain						
	or loss from the sale of capital	11,017.	7,699.	12,710.	47.	311.	31,784.
	assets (Explain in Part VI.)	11,01/•	1,033.	12,710.	4/•	211.	8231042.
	Total support. Add lines 7 through 10	-t- / it				12 1	,692,182.
12	Gross receipts from related activities, First 5 years. If the Form 990 is for the	· ·	,	iourth or fifth town			,092,102.
13	organization, check this box and stor						▶□
Sec	etion C. Computation of Publi				•••••		
	Public support percentage for 2021 (li			column (f))		14	56.18 %
15	- · · · · · · · · · · · · · · · · · · ·					15	61.46 %
	33 1/3% support test - 2021. If the o						
	stop here. The organization qualifies						
b	33 1/3% support test - 2020. If the o						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization						
	meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization						
b	10% -facts-and-circumstances test	-	•		-		
	more, and if the organization meets th	-					
	organization meets the facts-and-circu				-		>
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box a	nd see instructions	

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	ion A. Public Support	low, picase comp	nete i art ii.j				
Calend	ar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
n	Sifts, grants, contributions, and nembership fees received. (Do not not not not not not not not not no						
n fo a	aross receipts from admissions, nerchandise sold or services per- ormed, or facilities furnished in ny activity that is related to the irganization's tax-exempt purpose						
а	Gross receipts from activities that re not an unrelated trade or busness under section 513						
iz	ax revenues levied for the organ- cation's benefit and either paid to rexpended on its behalf						
5 T	the value of services or facilities urnished by a governmental unit to the organization without charge						
	otal. Add lines 1 through 5						_
	mounts included on lines 1, 2, and received from disqualified persons						
fro ex	mounts included on lines 2 and 3 received om other than disqualified persons that xceed the greater of \$5,000 or 1% of the mount on line 13 for the year						
сА	add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 A 10a G d s	Amounts from line 6 Gross income from interest, lividends, payments received on ecurities loans, rents, royalties, nd income from similar sources	(4) 2011	10/2010	(0) 20 10	(4) 2020	(6) 202.	(1) 10101
b U (I	Inrelated business taxable income less section 511 taxes) from businesses cquired after June 30, 1975						
11 N a	dd lines 10a and 10b						
12 C	other income. Do not include gain or loss from the sale of capital ssets (Explain in Part VI.)						
	otal support. (Add lines 9, 10c, 11, and 12.)			1			<u> </u>
	irst 5 years. If the Form 990 is for the	· ·			•		. —
	heck this box and stop here						>
	ion C. Computation of Public			. (6)		145	
	Public support percentage for 2021 (lin		•	.,,		15	<u>%</u>
	Public support percentage from 2020					16	%
	ion D. Computation of Invest			ino 10 pali ima (n)		17	0/
	nvestment income percentage for 202					17	<u>%</u>
	nvestment income percentage from 2			on line 14 and line		18	%
	3 1/3% support tests - 2021. If the					- 4.1	▶ □
b 3	nore than 33 1/3%, check this box and 3 1/3% support tests - 2020. If the	organization did n	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
lii	ne 18 is not more than 33 1/3%, chec	k this box and st	top here. The orga	nization qualifies a	as a publicly supp	orted organization	▶∐
20 P	Private foundation. If the organization	n did not check a	hox on line 14 19	a or 19h check th	nis hox and see in	structions	

132023 01-04-22

Schedule A (Form 990) 2021

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3с		
4a		
- 14		
4b		
40		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
5		
9b		
36		
9c		
90		
40-		
10a		
40.		
10b		
ile A (Forn	n 990)	2021

Sche	dule A (Form 990) 2021 THE WILLIAM & MARY ALUMNI ASSOCIATION 54-60!	<u>5428</u>	9 Pa	age 5
Pai	rt IV Supporting Organizations (continued)			
	·		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations			
			Yes	No
4	Ware a majority of the averagization's divestors by trustees during the tay year along a majority of the divestors		162	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
<u> </u>	tion B. All Type in Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
_	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. 132025 01-04-22

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

За

Section C - Distributable Amount				Current Year	
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see				

Schedule A (Form 990) 2021

instructions)

	t V Type III Non-Functionally Integrated 509((a)(3) Supporting Orga			4 0034203 Page 7
	ion D - Distributions	(a)(o) capperang crga	a.a.a.a.a. (contint	ieu)	Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	<u> </u>			
_	organizations, in excess of income from activity	a parpooce or capported		2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations		3	
4	Amounts paid to acquire exempt-use assets	or supported organizations		4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.	ovide details in a see a sey		6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Sect	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution	າຣ	Distributable
	, , ,		Pre-2021		Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
_3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
С	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i_	Carryover from 2016 not applied (see instructions)				
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
<u>a</u>	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				

Schedule A (Form 990) 2021

Part VI. See instructions.

and 4c.

8 Breakdown of line 7: a Excess from 2017 **b** Excess from 2018 c Excess from 2019 d Excess from 2020 e Excess from 2021

7 Excess distributions carryover to 2022. Add lines 3j

Schedule A (Form 990) 2021

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

Employer identification number

THE WILLIAM & MARY ALUMNI ASSOCIATION 54-6054289

Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
Note: Only a section 50	ion is covered by the General Rule or a Special Rule . 01(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General Rule						
-	cation filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special Rules						
sections 509(a contributor, du	eation described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one uring the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; 0-EZ, line 1. Complete Parts I and II.					
contributor, du literary, or edu	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).						

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021)

Name of organization Employer identification number

THE WILLIAM & MARY ALUMNI ASSOCIATION

54-6054289

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$10,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	Total contributions \$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE WILLIAM & MARY ALUMNI ASSOCIATION

54-6054289

Part II	Noncash Property (see instructions). Use duplicate copies of Part I	I if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
123/153 11-11.	.21		Schedule B (Form 990) (2021)

Name of organization Employer identification number

	ILLIAM & MARY ALUMNI AS			54-6054289			
Part III	Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a	a) through (e) and the following line ent	rv. For organizat	ions	e year		
	completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	charitable, etc., contributions of \$1,000 or	less for the year. (inter this info. once.) \$			
(a) No. from	· · · · · · · · · · · · · · · · · · ·	space is needed.					
from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
			_ _				
ļ							
		(e) Transfer of gift	:				
}	Transferee's name, address, a	ind ZIP + 4	Relation	ship of transferor to transferee			
							
(a) No. from	(h) Down one of wife	(a) Han of with		(d) Decembring of hour wife in hold			
Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
			— —				
ŀ		(a) Tanadan at mit					
		(e) Transfer of gift					
	Transferee's name, address, a	and ZIP + 4	Relation	ship of transferor to transferee			
İ	Transletee e name, adarese, a		Holadon	on portransferor to handleree			
(a) No. from	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
Part I		(/ - / - / - / - / - / - / - / - / - /					
		-	— —				
		-	— —				
			— —				
Ī		(e) Transfer of gift	-				
	(5)						
	Transferee's name, address, a	ind ZIP + 4	Relation	ship of transferor to transferee			
(a) No. from			Ţ				
from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
ļ							
	(e) Transfer of gift						
	Tunnafauratauran		D-1-#				
}	Transferee's name, address, a	Ina ZIP + 4	Relation	ship of transferor to transferee			

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

THE WILLIAM & MARY ALUMNI ASSOCIATION

Employer identification number 54-6054289

Pai	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		Funds or Ac	counts. Complete if the
	, , , , , , , , , , , , , , , , , , ,	(a) Donor advised funds		(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in dor	nor advised fund	ds
	are the organization's property, subject to the organization's e	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor ad	lvisors in writing that grant fund	s can be used o	nly
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other	ourpose conferr	ing
	impermissible private benefit?			Yes No
Pai	rt II Conservation Easements. Complete if the organization	anization answered "Yes" on Fo	rm 990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).		
	Preservation of land for public use (for example, recreating	ion or education) 🔲 Presei	vation of a histo	orically important land area
	Protection of natural habitat	Preser	vation of a certi	fied historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in t	the form of a co	nservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b				2b
С	Number of conservation easements on a certified historic stru-	cture included in (a)		2c
d	Number of conservation easements included in (c) acquired af	ter 7/25/06, and not on a histori	ic structure	
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	ased, extinguished, or terminate	ed by the organi	zation during the tax
	year ▶			
4	Number of states where property subject to conservation ease	ement is located		
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, han	dling of	
	violations, and enforcement of the conservation easements it	holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforce	cing conservation	n easements during the year
	>			
7	Amount of expenses incurred in monitoring, inspecting, handle	ing of violations, and enforcing o	conservation ea	sements during the year
	▶ \$			
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of sec	tion 170(h)(4)(B)	(i)
	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIII, describe how the organization reports conservation	n easements in its revenue and	expense statem	ent and
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization's financia	l statements tha	at describes the
Da	organization's accounting for conservation easements.	Aut Historiaal Tussaures	ou Othou C	imiles Accets
Pai	Organizations Maintaining Collections of		s, or Other S	imilar Assets.
	Complete if the organization answered "Yes" on Form			
1a	If the organization elected, as permitted under FASB ASC 958	•		
	of art, historical treasures, or other similar assets held for publ	,		nce of public
	service, provide in Part XIII the text of the footnote to its finance			
b	If the organization elected, as permitted under FASB ASC 958			
	art, historical treasures, or other similar assets held for public	exhibition, education, or researc	ch in furtherance	e of public service,
	provide the following amounts relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			
_				•
2	If the organization received or held works of art, historical trea		financial gain, p	provide
	the following amounts required to be reported under FASB AS			
	Revenue included on Form 990, Part VIII, line 1			
	Assets included in Form 990, Part X			
LHA	For Paperwork Reduction Act Notice, see the Instructions	for Form 990.		Schedule D (Form 990) 2021

132051 10-28-21

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

	<u> </u>	<i>'</i>	<i>,</i> ,	
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		378,914.	350,057.	28,857.
d Equipment		53,703.	53,703.	0.
e Other		331,033.	266,940.	64,093.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part Y. column (R), line 10c.)				92,950.

Schedule D (Form 990) 2021

		- 1990GT1FT017 F4	6054000
Part VII Investments - Other Securities.	& MARY ALUMN	L ASSOCIATION 54-	-6054289 Page
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-	 of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) ENDOWMENT FUNDS HELD BY	6 000 000		
(B) OTHERS	6,077,903.	END-OF-YEAR MARKET	VALUE
(C)			
(D)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	6,077,903.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
(1)			
(2)			
(3)			
(4)			
(5)	_		
<u>(6)</u>			
(7) (8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)		+	
(6)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)	•	
Part X Other Liabilities.	/		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			10.504

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	OTHER LIABILITIES	12,524.
(3)	DUE TO UNIVERSITY	3,112.
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	15,636.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

Pa	rt XI Reconciliation of Revenue per Audited Financial Statemen	ts Wit	h Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	1 Total revenue, gains, and other support per audited financial statements				-930,509.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-2,928,018. 71,227.		
b	Donated services and use of facilities	2b	71,227.		
С	Recoveries of prior year grants	2c			
d		2d	24,723.		
е	Add lines 2a through 2d			2e	-2,832,068.
3	Subtract line 2e from line 1			3	1,901,559.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	43,438.		
b	Other (Describe in Part XIII.)	4b	43,438. 22,277.		
С	Add lines 4a and 4b			4c	65,715.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	65,715. 1,967,274.
Pa	rt XII Reconciliation of Expenses per Audited Financial Statemer	nts Wi	th Expenses per F	Retur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	1,464,084.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	71,227.		
b	Prior year adjustments	2b			
С	Other losses	2c			
d		2d	24,723.		
е	Add lines 2a through 2d			2e	95,950.
3	Subtract line 2e from line 1			3	95,950. 1,368,134.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	43,438.		
b	Other (Describe in Part XIII.)	4b	43,438. 22,277.		
	Add lines 4a and 4b			4c	65,715.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	1,433,849.
Pa	rt XIII Supplemental Information.				
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI,					
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additi				
PAI	RT V, LINE 4:				
TO	SUPPORT THE MISSION AND PROGRAMS OF THE ALU	IMMU	ASSOCIATION		
PAI	RT X, LINE 2:				
IN	COME TAXES: THE ALUMNI ASSOCIATION IS A NONS	STOC	K CORPORATIO	N T	HAT HAS
BEEN DETERMINED BY THE INTERNAL REVENUE SERVICE TO BE EXEMPT FROM TAXES ON					
THOOME DEDIVED EDOM ACMINIMITED DELAMED MO IMO MAY EVENDO DUDDOGE UNDED					
INCOME DERIVED FROM ACTIVITIES RELATED TO ITS TAX-EXEMPT PURPOSE UNDER					

UNRELATED BUSINESS INCOME TAXES DUE WERE \$0 AT JUNE 30, 2022 AND 2021, RESPECTIVELY.

SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. CERTAIN ACTIVITIES OF THE

ALUMNI ASSOCIATION ARE SUBJECT TO TAXATION AS UNRELATED BUSINESS INCOME.

MEASUREMENT ATTRIBUTE FOR THE FINANCIAL STATEMENT RECOGNITION AND

MEASUREMENT OF A TAX POSITION TAKEN OR EXPECTED TO BE

TAKEN IN A TAX RETURN. THE ALUMNI ASSOCIATION'S MANAGEMENT HAS EVALUATED

THE IMPACT OF THE STANDARD TO ITS FINANCIAL STATEMENTS. THE ALUMNI

ASSOCIATION'S INCOME TAX RETURNS ARE SUBJECT TO EXAMINATION BY TAXING

AUTHORITIES, GENERALLY FOR A PERIOD OF THREE YEARS FROM THE DATE THEY WERE

FILED. THE ALUMNI ASSOCIATION'S POLICY IS TO CLASSIFY INCOME TAX RELATED

INTEREST AND PENALTIES, IF ANY, IN MANAGEMENT FEES.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

Schedule D (Form 990) 2021

24,723. COST OF GOODS SOLD AND SALES TAXES

PART XI, LINE 4B - OTHER ADJUSTMENTS:

REGIONAL SUPPORT NETTED WITH INCOME ON FINANCIAL STATEMENTS 3,905.

UNRELATED BUSINESS TAX REFUND NETTED WITH EXPENSES ON

FINANCIAL STATEMENTS 18,372.

TOTAL TO SCHEDULE D, PART XI, LINE 4B 22,277.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

COST OF GOODS SOLD AND SALES TAXES 24,723.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

REGIONAL SUPPORT NETTED WITH INCOME ON FINANCIAL STATEMENTS 3,905.

UNRELATED BUSINESS TAX REFUND NETTED WITH EXPENSES ON

FINANCIAL STATEMENTS 18,372.

TOTAL TO SCHEDULE D, PART XII, LINE 4B 22,277.

Schedule D (Form 990) 2021

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Schedule I (Form 990) 2021

Name of the organ	Employer identification number												
			ALUMNI ASS	OCIATION				54-6054289					
criteria used	criteria used to award the grants or assistance?												
	Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.												
	d address of organization r government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance					
2 Enter total n	umber of section 501(c)(3) a	nd government org	anizations listed in the	e line 1 table				>					
3 Enter total n	umber of other organization	s listed in the line 1	table										

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
ORDER OF THE WHITE JACKET SCHOLARSHIPS	14	46,949.	0.		
Part IV Supplemental Information. Provide the information	on required in Part I, lin	e 2; Part III, column	(b); and any other ac	ı dditional information.	
PART I, LINE 2:					
AMOUNTS WERE UNDER \$5,000 FOR E	ACH PARTICIP	ANT. NO RE	EQUIREMENTS	FOR	
DISCLOSURE.					

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

Open to Public

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

THE WILLIAM & MARY ALUMNI ASSOCIATION

Employer identification number 54-6054289

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	X Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			v
	The organization?	5a		X
b	Any related organization?	5b		
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			v
	The organization?	6a		X
b	Any related organization?	6b		lack
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	_		Х
	not described on lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			Х
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		<u> </u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	/-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) MARILYN W. MIDYETTE	i)	0.	0.	0.	0.	0.	0.	0.	
	ii)	198,973.	0.	0.	16,722.	15,187.	230,882.	0.	
(2) JOHN S. KANE	i)	0.	0.	0.	0.	0.	0.	0.	
	ii)	138,004.	0.	0.	11,263.	1,819.	151,086.	0.	
	i)								
	ii)								
	(i)								
	ii)								
	i)								
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	i)								
	ii)								
	i)								
	ii)								

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
FORM 990, SCHEDULE J, PART I
THE ASSOCIATION DOES NOT HAVE COMPENSATION AND EMPLOYEE BENEFIT
PRACTICES FOR DISCLOSURE IN PART I AS THEY DO NOT DIRECTLY EMPLOY
INDIVIDUALS. ALL EMPLOYEES ARE COMPENSATED BY WILLIAM & MARY FOR THE
SERVICES THEY PROVIDE TO THE ASSOCIATION. THE ASSOCIATION THEN
REIMBURSES WILLIAM & MARY IN PART FOR THE COMPENSATION AND EMPLOYEE
BENEFIT COSTS.

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

Name of the organization

THE WILLIAM & MARY ALUMNI ASSOCIATION

Employer identification number 54-6054289

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: CHAPTER & REGIONAL ENGAGEMENT - WHICH FOCUSES ON INCREASING ALUMNI ACTIVITY AROUND THE COUNTRY AND INTERNATIONALLY, GROWING THE NUMBER OF BROADENING COVERAGE IN KEY METRO AREAS AND INCREASING ALUMNI CHAPTERS, THE NUMBER OF UNIVERSITY STAFF AND FACULTY TRAVELING TO MEET WITH ALUMNI WHERE THEY LIVE AND WORK. THAT UNITE ALUMNI AROUND SHARED ALUMNAE & AFFINITY GROUP INITIATIVES INTERESTS, EXPERIENCES AND IDENTITIES CREATING STRONGER VALUE DRIVEN NETWORKS THAT BENEFIT EACH OTHER AND THE UNIVERSITY. ENGAGING NEW MEMBERS OF THE TRIBE EARLY TO EDUCATION AND TO PROMOTE A DYNAMIC, LONG-LASTING RELATIONSHIP FOR A LIFETIME. EXPENSES \$ 2,048. INCLUDING GRANTS OF \$ 2,048. REVENUE FORM 990, PART VI, SECTION A, LINE 6: THE ASSOCIATION COUNTS ALL ALUMNI AS MEMBERS. FORM 990, PART VI, SECTION A, LINE 7A: ALL MEMBERS OF THE ASSOCIATION CAST A BALLOT FOR ALL PERSONS ACCEPTED FOR NOMINATION TO THE GOVERNING BODY UPON THEIR CONSENT TO BE PLACED ON THE BALLOT. FORM 990, PART VI, SECTION A, LINE 7B: CHANGES IN GOVERNANCE AFFECTING ASSOCIATION MEMBERSHIP, NOMINATIONS AND ELECTIONS, DISSOLUTION, OR PURPOSES OF THE ASSOCIATION MAY ONLY BE AMENDED

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

BY MEMBERSHIP VOTE.

Schedule O (Form 990) 2021 Page 2

Name of the organization

THE WILLIAM & MARY ALUMNI ASSOCIATION

Employer identification number 54-6054289

FORM 990, PART VI, SECTION B, LINE 11B:

A COPY OF THE 990 IS PROVIDED TO THE MEMBERS OF THE BOARD FOR THEIR APPROVAL PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

AT BOARD OF DIRECTORS MEETINGS, MEMBERS ARE REMINDED OF THE ORGANIZATION'S

POLICY AND ALL MEMBERS ARE REQUIRED TO SIGN A CONFLICT OF

INTEREST/COMPLIANCE/DISCLOSURE STATEMENT ANNUALLY. PER ORGANIZATION'S

BYLAWS, MEMBERS ARE PROHIBITED FROM VOTING ON A MATTER WHERE THE MEMBER HAS

A CONFLICT OF INTEREST. ANY QUESTIONABLE INTERESTS ARE COMMUNICATED,

DOCUMENTED AND VOTED ON AT THE MEETING IN WHICH THEY ARISE.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION OF EMPLOYEES IS APPROVED BY WILLIAM & MARY. CEO'S

COMPENSATION IS APPROVED BY WILLIAM & MARY'S BOARD OF VISITORS.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AL,AK,AZ,AR,CA,CT,DC,GA,HI,VA,WA,WV,WI,ME,MD,MA,MI,MN,MS,MO,NH,IL,LA,OH,OR

PA,RI,SC,TN,UT,NJ,NM,NY,NC,KS,KY,ND

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, TAX DOCUMENTS AND FINANCIALS ARE PROVIDED ON THE

ALUMNI ASSOCIATION'S WEBSITE. CONFLICT OF INTEREST REQUIREMENT IS IN

BYLAWS AVAILABLE ON WEBSITE; COI POLICY IS IN INTERNAL DEPARTMENTAL SHARE

POLICY DOCUMENTS FOR BOARD MEMBERS AND EMPLOYEES.

FORM 990, PART IX, LINE 11G, OTHER FEES:

STEWARDSHIP EXPENSES:

Schedule O (Form 990) 2021 Page 2

Schedule O (Form 990) 2021	Page 2
Name of the organization THE WILLIAM & MARY ALUMNI ASSOCIATION	Employer identification number 54-6054289
PROGRAM SERVICE EXPENSES	11,646.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	11,646.
EVENT SERVICES:	
PROGRAM SERVICE EXPENSES	122,007.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	122,007.
FEES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	20,596.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	20,596.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	154,249.
FORM 990, PART XIII, LINE 2C	
THE ORGANIZATION'S BOARD OF DIRECTORS INCLUDES A FINANCE OF	COMMITTEE THAT
IS RESPONSIBLE FOR THE OVERSIGHT OF THE INDEPENDENT AUDIT.	•
FORM 990, SCHEDULE J, PART I	
THE ASSOCIATION DOES NOT HAVE COMPENSATION AND EMPLOYEE BE	ENEFIT
PRACTICES FOR DISCLOSURE IN PART I OF SCHEDULE J AS THEY I	TON OC
DIRECTLY EMPLOY INDIVIDUALS. ALL EMPLOYEES ARE COMPENSATED	O BY THE THE
COLLEGE OF WILLIAM AND MARY FOR THE SERVICES THEY PROVIDE	TO THE Schedule O (Form 990) 2021
3Q	Concadie O (i Oilli 990) 2021

Schedule O (Form 990) 20	021	Page 2
Name of the organization	THE WILLIAM & MARY ALUMNI ASSOCIATION	Employer identification number 54-6054289
ASSOCIATION.		

Type a	and Entity: PRE 382 Annual Limitation	-2018 NOL FED	Section 382 Carryover		DETAIL CARRYOVER SCHEDULE						
Year Origi- nated	Original Carryover Amount	Total Amount Used	Amount Used for 06/30/15	Amount Used for 06/30/16	Amount Used for 06/30/17	Amount Used for 06/30/18	Amount Used for 06/30/19	Amount Used for 06/30/14	Amount Used for	Amount Used for	Amount Used for
2012 2013	226,814.	226,814. 25,951.	28,913.	56,589.	51,436.	57,161.	29,071. 25,951.	3,644.			
2013	23,331.	23,331.					23,331.				
	E Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
Detail Type	E Amount S Used for B C	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for
.,,,,,	c										

54-6054289

(Worksheet)

Department of the Treasury Internal Revenue Service

Estimated Tax on Unrelated Business Taxable Income for Tax-Exempt Organizations

(and on Investment Income for Private Foundations) FORM 990-T

► Go to www.irs.gov/Form990W for instructions and the latest information. ► Keep for your records. Do not send to the Internal Revenue Service.

2022

OMB No. 1545-0047

1	Unrelated business taxable income expected in the tax ye	1					
2	Tax on the amount on line 1. See instructions for tax co	2					
3	Alternative minimum tax for trusts. See instructions		3				
4	Total. Add lines 2 and 3					4	
5	Estimated tax credits. See instructions					5	
6	Subtract line 5 from line 4					6	
7	Other taxes. See instructions					7	
8						8	
	Total. Add lines 6 and 7						
9	Credit for federal tax paid on fuels. See instructions					9	
	Subtract line 9 from line 8. Note: If less than \$500, the cestimated tax payments. Private foundations, see instructions Enter the tax shown on the 2021 return. See instructions zero or the tax year was for less than 12 months, skip the and enter the amount from line 10a on line 10c	19,107.					
C	2022 Estimated Tax. Enter the smaller of line 10a or line from line 10a on line 10c	e 10b. l	f the organization is requi	red to skip line 10b, enter		10c	19,120.
			(a)	(b)	(c)		(d)
11	Installment due dates. See instructions	11	10/17/22	12/15/22	03/15/2	3	06/15/23
12	Required installments. Enter 25% of line 10c in columns (a) through (d). But see instructions if the organization uses the annualized income installment method, the adjusted seasonal						
	installment method, or is a "large organization."	12	4,780.	4,780.	4,7	80.	4,780.
13	2021 Overpayment. See instructions	13	4,780.	4,780.			
<u>14</u> LHA	Payment due (Subtract line 13 from line 12) For Paperwork Reduction Act Notice, see instruction	14	0.		4,7	80.	4,780. Form 990-W (2022)

ESTIMATED TAX 19,120. OVERPAYMENT APPLIED 9,560. 9,560. AMOUNT DUE

LHA For Paperwork Reduction Act Notice, see instructions.

THIS IS NOT A FILEABLE COPY ***** IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning JUL~1~, 2021, and ending JUN~30~, 2022

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of filer

Form **8879-TE**

▶ Do not send to the IRS. Keep for your records.

Go to www.irs.gov/Form8879TE for the latest information. **EIN or SSN** 54-6054289

THE WILLIAM & MARY ALUMNI ASSOCIATION Name and title of officer or person subject to tax MATTHEW BRANDON

realitie (and this or emost of person subject to tax	CEO							
Part	I Type of Return and Re	turn Information							
Form sor 10 a which	5330 filers may enter dollars and cents. below, and the amount on that line for	e using this Form 8879-TE and enter the applicable amount, if any, from the re For all other forms, enter whole dollars only. If you check the box on line 1a, the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b b). But, if you entered -0- on the return, then enter -0- on the applicable line be	2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a , 5b, 6b, 7b, 8b, 9b, or 10b,						
1a	Form 990 check here ►	b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b						
2a	Form 990-EZ check here	b Total revenue, if any (Form 990-EZ, line 9)	2b						
За	Form 1120-POL check here	b Total tax (Form 1120-POL, line 22)							
4a	Form 990-PF check here >	b Tax based on investment income (Form 990-PF, Part V, line 5)							
5a	Form 8868 check here	b Balance due (Form 8868, line 3c)	5h						
6a	Form 990-T check here > X	b Total tax (Form 990-T, Part III, line 4)							
7a	Form 4720 check here	b Total tax (Form 4720, Part III, line 1)							
8a	Form 5227 check here	b FMV of assets at end of tax year (Form 5227, Item D)	8b						
9a	Form 5330 check here	b Tax due (Form 5330, Part II, line 19)	9b						
10a	Form 8038-CP check here	b Amount of credit payment requested (Form 8038-CP, Part III, line 22)							
Part	II Declaration and Signat	ure Authorization of Officer or Person Subject to Tax							
Under	penalties of perjury, I declare that X	I am an officer of the above entity or I am a person subject to tax with	respect to (name						
of enti	ty)	, (EIN) and that I h	nave examined a copy of the						
complinterm ackno of any entry to finance later the payments.	2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.								
	heck one box only X authorize PBMARES LLP	to enter n	my PIN 12345						
		ERO firm name	Enter five numbers, but do not enter all zeros						
	, ,	21 electronically filed return. If I have indicated within this return that a copy of charities as part of the IRS Fed/State program, I also authorize the aforementi	· ·						

on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax > **** THIS IS NOT A FILEABLE COPY ****

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

54448145678

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ PBMARES LLP

Date \triangleright 01/20/23

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2021)

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print 54-6054289 THE WILLIAM & MARY ALUMNI ASSOCIATION File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your C/O PBMARES - 434 MCLAWS CIR, # 201 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. WILLIAMSBURG, VA 23185 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) ELIZABETH VINING The books are in the care of ▶ P.O. BOX 2100 - WILLIAMSBURG, VA 23187 Telephone No. ▶ (757) 221-1201 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or $\underline{\hspace{0.5cm}}$, and ending $\underline{\hspace{0.5cm}}$ JUN $\hspace{0.5cm}$ 30 , $\hspace{0.5cm}$ 2022 ► X tax year beginning JUL 1, 2021 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 28,667. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 1,720. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by 26,947. using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

123841 01-12-22

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Forn	∍990-T	n	OMB No. 1545-0047		
		For ca	lendar year 2021 or other tax year beginning $\ \underline{JUL\ 1\ ,\ 2021} $, and ending $\ \underline{JUN\ 30\ ,\ 20}$	<u>22</u> .	2021
Depa Interr	artment of the Treasury nal Revenue Service	•	► Go to www.irs.gov/Form990T for instructions and the latest information. • Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3)	3).	Open to Public Inspection for 501(c)(3) Organizations Only
Α	Check box if address changed.		Name of organization (Check box if name changed and see instructions.)	DEmplo	yer identification number
B	Exempt under section	Print	THE WILLIAM & MARY ALUMNI ASSOCIATION	5	4-6054289
	501(c)(3) 408(e) 220(e)	or Type	Number, street, and room or suite no. If a P.O. box, see instructions. P.O. BOX 2100	EGroup (see in	exemption number structions)
	408A 530(a) 529(a) 529A		City or town, state or province, country, and ZIP or foreign postal code WILLIAMSBURG, VA 23187	F _	Check box if
		С Во	ok value of all assets at end of year	1	an amended return.
G	Check organization		X 501(c) corporation 501(c) trust 401(a) trust Other trust	•	
Н	Check if filing only to	o •	Claim credit from Form 8941 Claim a refund shown on Form 2439		
	Check if a 501(c)(3)	organiz	ation filing a consolidated return with a 501(c)(2) titleholding corporation		>
J	Enter the number of	attach	ed Schedules A (Form 990-T)	1	<u>L</u>
	-		e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? d identifying number of the parent corporation.		Yes X No
			ELIZABETH VINING Telephone number	(757) 221-1201
			d Business Taxable Income		
1	Total of unrelated	busine	ss taxable income computed from all unrelated trades or businesses (see		
	instructions)			1 1	91,985.
2	Reserved			2	
3	Add lines 1 and 2			3	91,985.
4	Charitable contrib		see instructions for limitation rules)	4	0.
5	Total unrelated bu	siness	taxable income before net operating losses. Subtract line 4 from line 3		91,985.
6			ng loss. See instructions		
7	Total of unrelated	busine	ss taxable income before specific deduction and section 199A deduction.		
	Subtract line 6 from	m line 5	5	7	91,985.
8	Specific deduction	n (gene	rally \$1,000, but see instructions for exceptions)	8	1,000.
9			duction. See instructions		
10	Total deductions.	. Add li		10	1,000.
11		ss taxa	able income. Subtract line 10 from line 7. If line 10 is greater than line 7,	11	90,985.
Pa	enter zero art II Tax Com	putat	ion		30,303.
1			s corporations. Multiply Part I, line 11 by 21% (0.21)	▶ 1	19,107.
2			ates. See instructions for tax computation. Income tax on the amount on		,
_	Part I, line 11 from		¬	▶ 2	
3	Proxy tax. See ins			3	-
4	Other tax amounts				_
5	Alternative minimu				_
6			cility income. See instructions		_
7			h 6 to line 1 or 2, whichever applies	7	19,107.
LH/			ion Act Notice, see instructions.	•	Form 990-T (2021)

Dai	90-1 (2021)					r age Z
Part	III Tax and Payments					
1a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)	1a				
b	Other credits (see instructions)	1b				
C	General business credit, Attach Form 3800 (see instructions)	1c				
d	Credit for prior year minimum tax (attach Form 8801 or 8827)	1d				
е	Total credits. Add lines 1a through 1d			1e	10	100
2	Subtract line 1e from Part II, line 7			2	19,.	107.
3	Other amounts due. Check if from: Form 4255 Form 8611 Form	n 8697	Form 8866			
				3		
4	Total tax. Add lines 2 and 3 (see instructions). Check if includes tax pre	viously deferre	ed under		10 '	107
	section 1294. Enter tax amount here	>		4	19,	107.
5	Current net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k),	line 4		5		0.
6a	Payments: A 2020 overpayment credited to 2021	6a	1,720.	114		
b	2021 estimated tax payments. Check if section 643(g) election applies	6b	25 217			
C	Tax deposited with Form 8868	6c	26,947.	Plant I		
d	Foreign organizations: Tax paid or withheld at source (see instructions)					
е	Backup withholding (see instructions)	6e		Library .		
f	Credit for small employer health insurance premiums (attach Form 8941)	6f		100		
g	Other credits, adjustments, and payments: Form 2439	_		-		
	Form 4136 Other Total	► 6g			20 (7
7	Total payments. Add lines 6a through 6g			7	20,0	567.
8			▶ 🖵	8		
9				9	0 5	60.
10	Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount over		Refunded >	10	3,5	0.
11 Part	Enter the amount of line 10 you want: Credited to 2022 estimated tax ► IV Statements Regarding Certain Activities and Other Informat			11		0.
					Van	No
1	At any time during the 2021 calendar year, did the organization have an interest in o	•	150		Yes	INO
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the	150	357			
	here	ie name or me	Toreign country		950000	X
2	During the tax year, did the organization receive a distribution from, or was it the gra	ntor of or tran	oforor to a		107	1
-	foreign trust?					Х
	If "Yes," see instructions for other forms the organization may have to file.				*****	121
3	Enter the amount of tax-exempt interest received or accrued during the tax year		▶ \$			
4	Enter available pre-2018 NOL carryovers here \$ Do not			vover		
	shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by			100		
5	Post-2017 NOL carryovers. Enter available Business Activity Code and post-2017 NO	MISCHES WITH THE PROPERTY OF T	A DATE OF THE PROPERTY AND RESIDENCE	11 11112 22		
	the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 fo				200	
	Business Activity Code		post-2017 NOL ca	arrvover	566	
		\$				(Here)
M. O.	hard to be expected another two 13 from the 22	\$			18%	
6a	Did the organization change its method of accounting? (see instructions)					X
b	If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-	PF, or Form 1	1287 If "No,"			A FREEZE
	explain in Part V					
Part '	Supplemental Information					
Provide	the explanation required by Part IV, line 6b. Also, provide any other additional inform	ation. See ins	tructions.			
	and a literature to the state of the literature of the state of the st					
2:	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which prep	statements, and to arer has any knowle	the best of my knowled	ge and belie	of, it is true,	
Sign	May Orand Lalalas		Ma	v the IRS di	scuss this return	with
Here (Y Y OFFE VIVE 22125 CEO				nown below (see	Wildi
	Signature of officer Date* Title			tructions)?	X Yes	No
		Date	Check X if	PTIN		
Paid	EDWARD T. YODER, EDWARD T. YODER,		self- employed			
repai		01/20/23	-		0239134	
Jse O	Firm's name PBMARES, LLP		Firm's EIN ▶	54-	-073737	72
	4801 COURTHOUSE ST., SUITE 12	8				
	Firm's address ▶ WILLIAMSBURG, VA 23188		Phone no. 7	57-22	29-7180)
23711 01-	31-22				Form 990-T	(2021)

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0047

2021

ZUZ I

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3) Organizations Only

A Na	ame of the organization THE WILLIAM & MARY ALUMNI ASSOCIA	ATIO	N		er identification 054289	
C Uı	nrelated business activity code (see instructions) > 53119	0		D Sequen	ice: 1	of 1
E De	escribe the unrelated trade or business COMMISSIONS	FROM	TRAVEL PE	ROGRAM		
Parl	Unrelated Trade or Business Income		(A) Income	(B) Expen	ses	(C) Net
1a	Gross receipts or sales					
	Less returns and allowances c Balance ▶	1c				
	Cost of goods sold (Part III, line 8)	2				
	Gross profit. Subtract line 2 from line 1c	3				
	Capital gain net income (attach Sch D (Form 1041 or Form 1120)). See instructions	4a				
	Net gain (loss) (Form 4797) (attach Form 4797). See instructions)	4b				
	Capital loss deduction for trusts	4c				
5	Income (loss) from a partnership or an S corporation (attach					
	statement)	6				
	Rent income (Part IV) Unrelated debt-financed income (Part V)	7				
		 				
	Interest, annuities, royalties, and rents from a controlled	8				
	organization (Part VI) Investment income of section 501(c)(7), (9), or (17)	\vdash				
		9				
	organizations (Part VII) Exploited exempt activity income (Part VIII)	10				
	Advertising income (Part IX)	11				
	Other income (see instructions; attach statement) STMT 1	12	102,45	4 .		102,454.
	Total. Combine lines 3 through 12	13	102,45			102,454.
	Deductions Not Taken Elsewhere See instruction directly connected with the unrelated business in		r limitations on	deductions. Ded	ductions n	nust be
1	Compensation of officers, directors, and trustees (Part X)				1	
	Salaries and wages					
	Repairs and maintenance					
	Bad debts					
5	Interest (attach statement). See instructions				5	
	Taxes and licenses				6	5,808.
	Depreciation (attach Form 4562). See instructions					
8	Less depreciation claimed in Part III and elsewhere on return		8a		8b	
	Depletion				9	
	Contributions to deferred compensation plans					
	Employee benefit programs					
	Excess exempt expenses (Part VIII)					
13	Excess readership costs (Part IX)			13 mms	13	A CC1
	Other deductions (attach statement)				14	4,661.
	Total deductions. Add lines 1 through 14				15	10,469.
	Unrelated business income before net operating loss deduction. So					01 005
	column (C)					91,985.
	Deduction for net operating loss. See instructions					<u>0.</u> 91,985.
	Unrelated business taxable income. Subtract line 17 from line 16 For Paperwork Reduction Act Notice, see instructions.					91,965. (Form 990-T) 2021

123741 01-28-22

Part	III Cost of Goods Sold Enter meti	nod of inventory valuat	ion •		r ago <u>=</u>
1	Inventory at beginning of year	•		1	
2	Purchases			_	
3	Cost of labor				
4	Additional section 263A costs (attach statement)			4	
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5				
7	Inventory at end of year			1 _ 1	
8	Cost of goods sold. Subtract line 7 from line 6. Enter h			_	
9	Do the rules of section 263A (with respect to property	•			Yes No
Part					
1	Description of property (property street address, city, s	tate, ZIP code). Check	if a dual-use. See instru	ctions.	
	A 🗌				
	В				
	c 🗆				
	D				
		Α	В	С	
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
_	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
С	Total rents received or accrued by property.				
·	Add lines 2a and 2b, columns A through D				
	Add lines 2a and 2b, columns A through b				
3	Total rents received or accrued. Add line 2c columns A	through D. Enter here	and on Part I line 6 col	umn (Δ)	0.
Ū	Deductions directly connected with the income	tillough D. Enter here		diffit (A)	
4	in lines 2(a) and 2(b) (attach statement)				
7	in into 2(a) and 2(b) (attach statement)				
5	Total deductions. Add line 4 columns A through D. En	iter here and on Part I	line 6 column (B)	•	0.
Part		ee instructions)			-
1	Description of debt-financed property (street address, of	,	heck if a dual-use. See i	nstructions.	
	A	··· · , -·····, -··			
	В 🗌				
	c \square				
	D				
		Α	В	С	
2	Gross income from or allocable to debt-financed				
	property				
3	Deductions directly connected with or allocable				
_	to debt-financed property				
а	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)				
c	Total deductions (add lines 3a and 3b,				
ŭ	columns A through D)				
4	Amount of average acquisition debt on or allocable				
7	to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
J	•				
e	financed property (attach statement)	%	%	%	0/
6 7	Divide line 4 by line 5	<u>%</u>	<u>%</u>	%	<u>%</u>
7	Gross income reportable. Multiply line 2 by line 6	Enter have and an Dec	# 1 lino 7 column (A)		0.
8	Total gross income (add line 7, columns A through D)	. Enter here and on Pai	ı ı, ıırıe ı, column (A)	>	<u> </u>
0	Allocable deductions Multiply line Co. by line C	Т	T		
9	Allocable deductions. Multiply line 3c by line 6	ough D. Estar have and	I on Dort Lling 7	n (D)	0.
10	Total allocable deductions. Add line 9, columns A thr Total dividends-received deductions included in line				0.
	i otal alvidendo-received deductions included in line	10			U •

Schedule A (Form 990-T) 2021

	VI Interest, Annu		oyalties, and Re	ents fron	n Control	led Or	ganizations	S (see	e instruct	ions)	r age o
	-						Exempt Contro	,			
Name of controlled organization		d	2. Employer identification number (see instructions) 3. Net unrelated income (loss) payments income (loss)		of specified that is included controlling orgation's gross inc		included i Iling orga	in the iniza-	5. Deductions directly connected with income in column 5		
(1)											
(2)											
(3)											
(4)											
	/ Tayahla lagama				Controlled Or	-		of oolun	an 0	44 5	Doductions directly
,	. Taxable Income	ir	Net unrelated acome (loss) e instructions)		otal of specif yments mad		that is inc controlling gross	luded ir	n the ation's	c	Deductions directly connected with one in column 10
(1)											
(2)											
(3)											
(4)											
							Add colum Enter here line 8, c	and on	Part I,	Enter	columns 6 and 11. here and on Part I, ne 8, column (B)
Totals						▶			0.		0.
Part	VII Investment	Income	of a Section 50	1(c)(7), (9), or (17)	Orgar	nization (s	ee instri	uctions)		
	1. Desc	cription of	income		2. Amou incon		3. Deduction directly connected (attach states	ected (4. Set- (attach st		5. Total deductions and set-asides (add cols 3 and 4)
(1)											
(2)											
(3)											
(4)					Add amou column 2. here and or line 9, colu	Enter n Part I, ımn (A)					Add amounts in column 5. Enter here and on Part I, line 9, column (B)
Totals	\ /!!!			<u></u>		0.					0.
Part			Activity Income,	, Other T	han Adve	ertising	g Income	see inst	tructions)		
1	Description of exploite	•									
2	Gross unrelated busin					,	•	. ,		2	
3	Expenses directly con										
			h							3	
4	Net income (loss) from						-				
5			e not unrelated bus							5	
6	Gross income from ac Expenses attributable									6	
7	Excess exempt expen										
•	4 Enter here and on F			,, Dat 40 H	or oritor friore	o andir ti	is amount off f	10		7	

Schedule A (Form 990-T) 2021

	IX Advertising Income				
1	Name(s) of periodical(s). Check box if reporting two	o or more periodicals on a c	onsolidated basis.		
	A				
	В 🔲				
	c 🗌				
	D				
Enter a	amounts for each periodical listed above in the corre	sponding column.		Г	
		A	В	С	D
2	Gross advertising income				
	Add columns A through D. Enter here and on Part	I, line 11, column (A)		>	0.
а					
3	Direct advertising costs by periodical				
а	Add columns A through D. Enter here and on Part	I, line 11, column (B)		▶	0.
	Ash and in a secient (lease). On behave the line of forms line				
4	Advertising gain (loss). Subtract line 3 from line				
	For any column in line 4 showing a gain, complete lines 5 through 8. For any column in				
	line 4 showing a loss or zero, do not complete				
	lines 5 through 7, and enter zero on line 8				
5	Readership costs				
6	Circulation income				
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is less				
	than line 6, enter zero				
8	Excess readership costs allowed as a				
	deduction. For each column showing a gain on				
	line 4, enter the lesser of line 4 or line 7				
а	Add line 8, columns A through D. Enter the greater				
D 1	Part II, line 13	T			0.
Part	X Compensation of Officers, Director	ors, and trustees (se			
	d Name	2. Title		B. Percentage	4. Compensation
			01	f time devoted	attributable to
	1. Name	Z. Title		to business	uprolated business
4)	i. Name	Z. Title		to business	unrelated business
1)	i. Name	2. Title		%	unrelated business
2)	i. Name	2. Title		% %	unrelated business
2) 3)	i. Name	2. Title		% % %	unrelated business
2)	i. Name	2. Hue		% %	unrelated business
2) 3) 4)	. Enter here and on Part II, line 1			% % %	unrelated business
2) 3) 4)	Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	
2) 3) 4) Total	. Enter here and on Part II, line 1			% % %	

FORM 990-T (A)	OTHER	INCOME	STATEMENT 1
DESCRIPTION			AMOUNT
TRAVEL PROGRAM			102,454.
TOTAL TO SCHEDULE A, PART I	102,454.		
FORM 990-T (A)	OTHER	DEDUCTIONS	STATEMENT 2
			JIAIEMENI Z
DESCRIPTION			AMOUNT
SUPPLIES EXPENSE POSTAGE EXPENSE TRAVEL EXPENSE ROOMS/REFRESH EXPENSE			558. 866. 2,864. 373.
TOTAL TO SCHEDULE A, PART I	II, LINE 14		4,661.

TAX RETURN FILING INSTRUCTIONS

VIRGINIA FORM 500

FOR THE YEAR ENDING

June 30, 2022

	000 00, 2022	
Prepared For:		
The William & Mary Alumn	i Association	
P.O. Box 2100	17.000014.1011	
Williamsburg, VA 23187		
Prepared By:		
PBMares, LLP		
4801 Courthouse St., Suite) 128	
Williamsburg, VA 23188		
To be Signed and Dated By:		
To be Signed and Dated By.		
Not applicable		
Amount of Tax:		
Total tax	\$	5,808
Less: payments and credits	\$	8,454
Plus: other amount		<u>0</u>
Plus: interest and penalties	\$	0
Overpayment	\$	2,646
Overpayment:		
Credited to your estimated tax	\$	2,646
Other amount	\$	0
Refunded to you	\$	0
Make Check Payable To:		
Not applicable		
Mail Tax Return and Check (if applicable	e) To:	
This return has been prepa	ared for electronic	c filing. If you wish to have it transmitted
electronically to the VADO	T please sign da	ate and return VA-8879C to our office. We
		VADOT. Do not mail the paper copy of the
return to the VADOT.		
Return Must be Mailed On or Before:		

Not applicable

Special Instructions:

2022 ESTIMATED TAX FILING INSTRUCTIONS

VIRGINIA ESTIMATED TAX

FOR THE YEAR ENDING

June 30, 2023

Prepared For:

The William & Mary Alumni Association P.O. Box 2100 Williamsburg, VA 23187

Prepared By:

PBMares, LLP

4801 Courthouse St., Suite 128 Williamsburg, VA 23188

Amount of Tax:

Total Estimated Tax	\$ 5,808
Less credit from prior year	\$ 2,646
Less amount already paid on 2022 Estimate	\$ 0
Balance Due	\$ 3,162

Payable in full or in installments as follows:

Voucher	Amount	Due Date		
No 1	\$	789	October 17, 2022	
No 2	\$	791	December 15, 2022	
No 3	\$	791	March 15, 2023	
No 4	\$ 	791	June 15, 2023	

Make Check Payable To:

Not applicable

Mail Voucher and Check To:

Refer to the Virginia Department of Taxation website for payment information. https://www.tax.virginia.gov/payments

Special Instructions:

Form 500

Virginia Department of Taxation P.O. Box 1500 Richmond, VA 23218-1500

2021 Virginia Corporation **Income Tax Return**



Atte	ntion: Return must be filed e	electronically. Us	e this form only if you ha	ave an approve	d waiver.		Official Use Only	
	AL or		operating loss. Use Forn		22	0000		
SH0	RT Year Filer: Beginning Date	JULY 1		ng Date <u>JUN</u>	IE 30,	2022		
FEIN	Short Year Return	Change in A Name	ccounting Period				Check all that apply:	
5	4-6054289	THE V	VILLIAM & MAF	RY ALIIMN	T ASSC	CTATTON	l	
	ing Address	,		11 112 0111	_ 11000	01111111	Name Change	
P	.O. BOX 2100						Mailing Address Chang	ae
	or Town			State	ZIP Code		Physical Address Chan	-
W	ILLIAMSBURG			VA	231	87		
Phys	sical Address (if different from Mailing	Address)					Entity Type Code	
-				Laci	Tabo		NP	
Phys	sical City or Town			State	ZIP Code		NAICS Code	
Date	Incorporated	State or Country of In	acorporation	Description of B	isiness Activity		541800	
	·	-		· ·	•		ATTEL DROODAM	
	2/21/1923 eck Applicable Boxes	VIRGINI	- A Final Return	COMMIS	STONS		RAVEL PROGRAM Telecommunications Company	
Ch		AO Englaced		h -				
	Consolidated - Sch. 500	AC Enclosed	Final Return - Cl boxes below.	neck nere and	applicable	Enter amoun	t from Form 500T, Line 7:	
	Combined - Sch. 500AC	Enclosed						00
	_ Combined - Sch. SouAC	Eliciosea	Withdrawn					
	Change in Filing Status		Williamawiii			Noncorpora	te Telecommunications Compar	าง
			Dissolved - No	o longer liable	for tax.	Check box and	d enter amount from Form 500T, Line 1	0:
	Sch. 500A Enclosed			_				
	Sch. 500AB Enclosed		Dissolved Dat	e:				00
	_					Electric Sup	plier Company	
X	Nonprofit Corporation		Merged Merged	Merged Enter amount			t from Sch. 500EL, Line 7 or 14:	
_	7							
	Certified Company Appo	ortionment -	Merger Date:					00
	Sch. 500AP Enclosed		Managa FFIN			Home Service	ce Contract Provider	
	Enter number of affiliate	s:	Merged FEIN:			Enter amoun	t from Form 500HS, Line 10:	
	Amended Return (See in	etructions)	S Corp Effecti	ve.		Ch	neck box if a noncorporate HSCP.	
	Enter reason code:	ou detions,		<u> </u>			·	00
•						_		
	estions and Related Inform							
Α.	Have you made any payme expenses related to intang		•			•		
	enclose Schedule 500AB.	ible property (pe	itorito, tradomarito, copy	rigitio, and onti	na mangio	ло ргорогтуу. п	r yee, complete and	
		Enter exc	eption amount from So	hedule 500AB	, Line 8.	A		00_
I	Coalfield Employment Enhance							00_
C.	If a net operating loss dedutaxable income on the U.S		. •		ear of Loss			
	the requested information.	•		ha	odoral NOI			
FEIN of the company generating the NOL prior to the merger date.			(2) Federal NOL (3) Percent of federal			—		
FEIN			` ,	IOL used th			%	
	(If there are NOLs for more							/ 0
D.	If pass-through entity withh	•		•				
	complete and enclose Sch	-				D		
E.	Has your federal income ta	x liability been r	edetermined with the		•			
	IRS and finalized for any pr	rior year(s) that h	nas not previously been					
	reported to the Departmen	t? If yes, provide	e the year(s).		•	Year		
		ъ о	DOX 0100			Year		
F.	Location of corporation's b	ooks P.O.	BOX 2100, MI	LLLIAMSB	UKG,	-		
	Contact for corporation's b	ooke DITTO	סיאדואדאים מסים	Con	tact Phone	Number 71	57-221-1201	
	Contact for corporations t	COUS TITTE	SMTHTA TITE	5011	Lact I Holle)	

2021 Virginia Form 500

Page 2

FEIN 54-6054289



INCOME		
The state of the s		00005
Federal taxable income (from enclosed federal return)	1.	90985 .00
2. Total additions from Schedule 500ADJ, Section A, Line 7	2.	5808 .00
3. Total (add Lines 1 and 2)	3.	96793 .00
Total subtractions from Schedule 500ADJ, Section B, Line 10		.00
5. Balance (subtract Line 4 from Line 3)	5.	96793 .00
Savings and Loan Association's Bad Debt Deduction (see instructions)		.00,
7. Virginia taxable income (subtract Line 6 from Line 5)	7.	96793 .00
TAX COMPUTATION		
8. Apportionable Income (Schedule 500A Filers) - Complete Lines 8(a) through 8(d). See instructions.		
(a) Income subject to Virginia tax from Schedule 500A, Section B, Line 3(j)		.00
(b) Apportionment factor percentage from Schedule 500A, Section B, Line 1 or Line 2(f)		%
(c) Nonapportionable investment function income from Schedule 500A, Section B, Line 3(c)		.00.
(d) Nonapportionable investment function loss from Schedule 500A, Section B, Line 3(e)	8(d).	.00
9. Income tax (6% of Line 7 or 6% of Line 8(a))	9.	5808 .00
PAYMENTS AND CREDITS		
10. Nonrefundable tax credits: Enter the amount from Schedule 500CR, Section 2, Part 1, Line 1B	10.	.00
11. Adjusted corporate tax (subtract Line 10 from Line 9)		5808 .00
12. 2021 estimated Virginia income tax payments including overpayment credit from 2020		516 .00
13. Extension payment		7938 .00
14. Refundable tax credits from Schedule 500CR, Section 4, Part 1, Line 1A		.00
15. Pass-through entity total withholding from Schedule 500ADJ, Section D	E 17 1/2/201	.00
16. Total payments and credits (add Lines 12 through 15)	April 1 Control of the Control of th	8454 .00
REFUND OR TAX DUE		
17. Tax owed (if Line 11 is greater than Line 16, subtract Line 16 from Line 11)	17.	.00
18. Penalty (see instructions)		.00
19. Interest (see instructions)		.00
20. Additional charge from Form 500C, Line 17 (enclose Form 500C)		.00
21. Total due (add Lines 17 through 20)		.00
22. Overpayment (if Line 16 is greater than Line 11, subtract Line 11 from Line 16)		2646 .00
23. Amount to be credited to 2022 estimated tax		2646 .00
24. Amount to be refunded (subtract Line 23 from Line 22)		.00
I, the undersigned president, vice-president, treasurer, assistant treasurer, chief accounting officer, or other officer duly authorized to act on behalf of the under the penaltice provided by law that this return (including any accompanying schedules and statements) has been examined by me and is, to the big complete return, made in good faith, for the taxable year stated, pursuant to the income tax laws of the Commonwealth of Virginia. If prepared by a period of all information of which he or she has any knowledge.	est of my knowledge ar	nd belief, a true, correct, and

By checking the box to the right, I (we) authorize the Department to discuss this return with the undersigned preparer. Title CEO Phone Number Printed Name of Officer 757-221-1201 MATT BRANDON Print Preparer's Name and Firm Name EDWARD T. YODER, CPA Preparer Phone Number 757-229-7180 PBMARES, LLP Address of Preparer 4801 COURTHOUSE ST., SUITE Date Individual or Firm, Signature of Preparer WILLIAMSBURG, VA 23188 01/20/23 Approved Vendor Code Preparer's FEIN, PTIN, or SSN 1019 P00239134

2021 Virginia Schedule 500ADJ

Corporation Schedule of Adjustments



Na	me as shown on Virginia return THE WILLIAM & MARY ALUMNI ASSOCIATIO FEIN	54-60542	39
Use	e Schedule 500ADJS in addition to the Schedule 500ADJ if you are claiming more additions or subtractions th	an the Schedule	
	OADJ allows. Refer to the Form 500 Instructions for addition and subtraction codes.		
	eck this box and enclose Schedule 500ADJS with your return		L
S	ection A - Additions to Federal Taxable Income		
1.	Fixed date conformity addition - Depreciation	1	.00
	Fixed date conformity addition - Other		
	Taxable addition from Schedule 500AB, Line 10		
	Net income tax and other taxes that are based on, measured by, or computed with reference		
	to net income	. 4	5808 .00
5.	Interest on state obligations other than Virginia		
	Other Additions	·· <u> </u>	
	See instructions for addition codes. Code		
	6a	6a	.00
	6b		
	6c	_	
7.	Total Additions. Add Lines 1-5 and 6a-6c. Enter here and on Form 500, Line 2		E000
S	ection B - Subtractions from Federal Taxable Income		
	Fixed date conformity subtraction - Depreciation		
	Fixed date conformity subtraction - Other	2.	.00
3.	Income from obligations or securities of the U.S. exempt from state income taxes,		
	but not from federal income taxes		
	Foreign dividend gross-up (IRC § 78)		.00
	Refund or credit of income taxes included in federal taxable income		
6.	Subpart F income (IRC § 951) and/or Global Intangible Low-Taxed Income (IRC § 951A)	6	.00
_		_	
	Foreign source income subtraction allowed by <i>Va. Code</i> § 58.1-402 C 8	7	.00
8.	Dividends received from corporations in which the recipient owns 50% or more	_	
_	of the voting stock, to the extent remaining in federal taxable income	8	.00
9.	Other Subtractions. See instructions for subtraction codes.		
	Certification Number Code		
	9a	9 2	.00
		_	
10.	Total Subtractions. Add Lines 1-8 and 9a-9c. Enter here and on Form 500, Line 4		
	ection C - Amended Return	10.	
If y	ou are filing an amended return, complete Section C to determine if you will receive an additional refund or if you need to mak	e an additional pay	ment.
1.	Add amount paid with original return plus additional tax paid after it was filed.		
	(Do not include amount paid from Form 500, Line 20.)	. 1	.00
2.	Add Line 1 from above and Line 16 from Form 500 and enter the total here		
	Overpayment, if any, as shown on original return or as previously adjusted		
	Subtract Line 3 from Line 2		
	If Line 4 above is less than Line 11 on amended Form 500, subtract Line 4 above from		
	Line 11 on amended Form 500. This is the tax you owe	5	.00
6.	Refund. If Line 11 on amended Form 500 is less than Line 4 above, subtract Line 11		
	on amended Form 500 from Line 4 above. This is the tax you overpaid	6	.00

2021 Virginia Schedule 500FED

Corporation Schedule of Federal Line Items



Enclose Schedule 500FED with your Virginia Corporation Income Tax Return, Form 500. Schedule 500FED does not replace the requirement to enclose a complete federal Form 1120 with your Virginia return.

Name as shown on Virginia return THE WILLIAM & MARY ALUMNI ASSOCIATION FEIN 54-6054289

Form 1120 - Deductions and Taxable Income		
Federal Taxable Income before NOL and Special Deductions	1.	91985 .00
2. Net Operating Loss Deduction		.00
3. Special Deductions		4 0 0 0
4. Federal Taxable Income after NOL and Special Deductions	4.	
Form 1120, Schedule C - Dividends and Special Deductions		
5. Subpart F Income and/or Global Intangible Low-Taxed Income	5	.00
6. Gross-Up for Foreign Taxes Deemed Paid		.00
Form 1120, Schedule K or M-1		
7. Tax Exempt Interest	7.	.00
Form 5884 - Work Opportunity Credit		
8. Salaries and Wages not deducted due to the WOTC	8	.00
Form 4562 - Special Depreciation Allowance and Other Depreciation		
Special depreciation allowance for qualified property placed in service during the		
taxable year	9.	.00
10. Property subject to 168(f)(1) election		.00
11. Other depreciation		.00
Form 1118, Schedule A - Income or Loss Before Adjustments - Gross Income		
12. Total: Dividends (Exclude Gross-up)	12.	.00
13. Total: Dividends (Gross-up)		.00
14. Total: Inclusions (Exclude Gross-up)		.00
15. Total: Inclusions (Gross-up)	15	.00
16. Total: Interest		.00
17. Total: Gross Rents, Royalties, and License Fees		.00
18. Total: Gross Income from Performance of Services	18	.00
19. Total: Other	19	.00
20. Total: Total Gross Income or Loss from Outside the US	20	.00
Form 1118, Schedule A - Income or Loss Before Adjustments - Deductions		
21. Total: Allocable - Rental, Royalty, and Licensing Expenses -		
Depreciation, Depletion, and Amortization		.00
22. Total: Allocable - Rental, Royalty, and Licensing Expenses - Other Expenses		.00.
23. Total: Allocable - Expenses Related to Gross Income from Performance of Services		.00.
24. Total: Allocable - Other Allocable Deductions		
25. Total: Total Allocable Deductions		.00
26. Total: Apportioned Share of Deductions		
27. Total: Net Operating Loss Deduction		
28. Total: Total Deductions	28	.00
Form 1118, Schedule A - Income or Loss Before Adjustments - Total Income		
29. Total: Total Income or (Loss) Before Adjustments	29	.00

Form 500C

2021 Underpayment of Virginia **Estimated Tax by Corporations**



Department of Taxation P.O. Box 1500

Richmond, VA 23218-1500

FISCAL year filer or SHORT year filer: Enter beginning date $\[\underline{JU}LY \] 1$, $\[2021 \]$

and ending date JUNE 30, 2022and check here -**→** 🗓

THE WILLIAM & MARY ALUMNI ASSOCIATION

54-6054289

Mailing Address (Rural Route and Box Number)

P.O. BOX 2100

City or Town, State, and ZIP Code

WILLIAMSBURG, VA 23187

Part I - How to Compute the Underpayment

By completing Lines 1 through 8, a corporation can determine whether or not it paid the correct amount of estimated tax by the proper due dates. If the minimum amounts were not timely paid, an additional charge may be imposed for the period of underpayment. A corporation that filed its return on a basis other than a calendar year should enter the dates corresponding to its taxable year in the space provided below

1. Income tax reduced by allowable nonrefundable and refu	ndable credits from Schedul	le 500CR		5808.00
2. 90% of Line 1				5227.00
Enter in Columns (a) through (d) the installment		Due Dates of	Installments	
due dates (the 15th day of the 4th, 6th, 9th, and	(a)	(b)	(c)	(d)
12th months) of your taxable year	10/15/21	12/15/21	03/15/22	06/15/22
3. Enter 25% of Line 2 in Columns (a) through (d)	1307.00	1307.00	1307.00	1307.00
4. Amounts paid or credited for each period	.00	.00	.00	.00
5. Amount of 2020 overpayment credited against				
2021 estimated tax	516.00	.00	.00	.00
6. Overpayment of previous installment		.00	.00	.00
7. Total (Add Lines 4, 5, and 6)	516.00	.00	.00	.00
8. Underpayment (or overpayment) Subtract Line 3 from Line 7	791.00	1307.00	1307.00	1307.00

An overpayment of an installment in Line 8 in excess of all prior underpayments should be applied as a credit against the next installment.

Part II - Exceptions to the Additional Charge

If you meet any of the exceptions to the addition to the tax, complete Lines 9 through 12.

,	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
0 -	(a)	(b)	(c)	(d)
9. Total amount paid or credited from the beginning of the taxable				
year through the installment dates that correspond to the 15th	F16	E16	F16	F16
day of the 4th, 6th, 9th, and 12th months of your taxable year	516.00	516.00	516.00	516.00
	25% of tax	50% of tax	75% of tax	100% of tax
10. Exception 1 - Prior year's tax	128.00	257.00	385.00	513.00
11. Exception 2 - Tax on prior year's income based on the facts shown on the prior year's return, but using	25% of tax	50% of tax	75% of tax	100% of tax
current year's rates	.00	.00	.00	.00
12. Exception 3 - Tax on annualized income (Enclose	22.50% of tax	45% of tax	67.50% of tax	90% of tax
computation)	.00	.00	.00	.00

There is no additional charge imposed on an underpayment shown in Line 8 for any installment date if by that date the corporation made the minimum payment determined under any of the exceptions reflected in the instructions.

Part III - Computation of the Additional Charge

If an underpayment of estimated tax is shown on Line 8 for an installment and an exception is not applicable, the additional charge should be computed by completing the portion(s) of this applicable to the installment(s).

	(a)	(b)	(c)	(d)
Enter the same installment dates used above in Part I				
13. Amount of underpayment from Line 8	.00	.00	.00	.00
14. Enter the date of payment or the 15th day of the 4th month				
after the close of your taxable year, whichever is earlier				
15. Number of days from the due date of installment to				
the date shown on Line 14				
16. Additional charge (Rate of interest established in IRC				
§ 6621, plus 2%, times the amount on Line 13				
for the number of days shown on Line 15)	.00	.00	.00	.00

17. Total additional charge. Add Columns (a) through (d), Line 16. Enter amount here and on Form 500, Line 20. A payment of estimated tax on any installment date shall be considered a payment of any previous underpayment only to the extent such payment exceeds the amount of the installment as computed in Line 3. If the corporation made more than 1 payment for a given installment, enclose a schedule showing a separate computation for each payment.

.00

VA-8879C Virginia Department of Taxation

Virginia Corporation Income Tax e-file Signature Authorization

Tax Year 2021

DO NOT SEND THIS VA-8879C TO THE VIRGINIA DEPARTMENT OF TAXATION OR THE IRS. IT MUST BE MAINTAINED IN YOUR FILES!

	Federal ID Number
THE WILLIAM & MARY ALUMNI ASSOCIATION	54-6054289
Part I Tax Return Information	
Federal Taxable Income (Form 500, Page 2, Line 1)	1. 90,985
2. Virginia Taxable Income (Form 500, Page 2, Line 7)	2. 96,793
3. Income tax (Form 500, Page 2, Line 9)	3. 5,808
Total payments and credits (Form 500, Page 2, Line 16)	4. 8,454
5. Total due (Form 500, Page 2, Line 21)	5.
6. Amount to be refunded (Form 500, Page 2, Line 24)	6.
Part II Declaration and Signature Authorization of Officer	10.
return. I also authorize the financial institutions involved in the processing of the electronic necessary to answer inquiries and resolve issues related to the payment. I certify that the toutside of the territorial jurisdiction of the United States at any point in the process.	rransaction does not directly involve a financial institution
all applicable interest and penalties. I authorize my ERO, Transmitter or Intermediate Service	ce Provider to transmit the complete return to Virginia Tax
all applicable interest and penalties. I authorize my ERO, Transmitter or Intermediate Service I have selected a personal identification number (PIN) as my signature for the corporation's Officer's e-File PIN: check one box only I authorize the ERO named below to enter my e-File PIN 12345 as my signature for the corporation as my signature for the corporation.	ce Provider to transmit the complete return to Virginia Tax
	ce Provider to transmit the complete return to Virginia Tax s electronic income tax return.
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Form VA-8879C (REV 10/21)